

## **Contributors**

### **Gary Banks**

Gary Banks AO has been Chairman of the Productivity Commission since its inception and was reappointed in April 2008. In addition to overseeing the commission's activities, he has personally headed national inquiries into such topics as the National Competition Policy, the National Reform Agenda and the economic implications of an ageing Australia. He also chaired the Australian Government's Regulation Taskforce in 2006 and is presiding over the Productivity Commission's gambling inquiry. Banks chairs the intergovernmental Steering Committee for the Review of Government Services and was the initial convenor for its report on Indigenous disadvantage. In 1998, he was a member of the West Review of Higher Education. In 2007, he was made an Officer of the Order of Australia for services to the development of public policy in microeconomic reform and regulation.

### **David Bennett**

David Bennett AC QC was the Solicitor-General of the Commonwealth of Australia, appointed for a five-year term in August 1998 and for a second five-year term in August 2003. In August 2008, Dr Bennett returned to private practice at the legal firm 5 Wentworth, founded by Sir Garfield Barwick in 1932, where he had been a member between 1982 and 1998. Dr Bennett was appointed as a Queen's Counsel in 1979 and practised in the areas of appellate law generally, constitutional law, administrative law, revenue law, trade practices and competition law, among others. Dr Bennett served as president of the NSW Bar Association from November 1995 to November 1997 and President of the Australian Bar Association from November 1995 to February 1997. Dr Bennett was appointed an Officer of the Order of Australia on 12 June 2000 for service to the law and the legal profession in the areas of administration, education and practice. Dr Bennett was appointed a Companion in the Order of Australia in the Queen's Birthday Honours List 2008 for services to the law, particularly as Commonwealth Solicitor-General, through the provision of advice on matters of national interest and the international promotion of Australian legal services and education. He was also the recipient of a Centenary Medal in 2003.

### **Anna Bligh**

Anna Bligh MP was sworn in as Premier of Queensland on 13 September 2007, after the resignation of Peter Beattie. She is the state's first female premier and, in the 2009 Queensland state election, earned the distinction of being the first *elected* female State premier. Bligh was appointed Deputy Premier of Queensland in July 2005—the same month she celebrated 10 years as Member for South Brisbane. As Deputy Premier, she was also Treasurer and Minister for

Infrastructure, running the \$33 billion Queensland State Budget and leading construction of the \$9 billion South-East Queensland Water Grid. She was formerly Minister for Finance, State Development, Trade and Innovation. Before that, she was Queensland's first female Education Minister, spending almost five years overseeing significant reforms to the state's education system, during which time she also had responsibilities for the arts portfolio, overseeing construction of the Millennium Arts Precinct. After the election of the Beattie Labor Government in June 1998, her first ministerial responsibility was as Minister for Families, Youth and Community Care and Disability Services. Before her election, on 15 July 1995, Bligh worked in many community organisations and in the Queensland Public Service, in employment, training and industrial relations policy. Bligh graduated with an Arts Degree from the University of Queensland in 1980.

### **John Brumby**

John Brumby MP was sworn in as the forty-fifth Premier of Victoria on 30 July 2007. Before becoming Premier, Brumby served as Treasurer and Minister for Regional and Rural Development. He was also appointed as Victoria's first Minister for Innovation in February 2002. Brumby was elected to the Victorian Parliament in 1993. He was Leader of the Opposition for almost six years. Between 1983 and 1990, he was the Federal Member for Bendigo during the Hawke Government and served as Chairman of the Parliamentary Committee on Employment, Education and Training. Brumby completed a Bachelor of Commerce from Melbourne University in 1974 and a Diploma of Education from the State College of Victoria, Rusden, in 1975. He was the recipient of a Centenary Medal in 2001, a National Leadership Award for Tourism and Infrastructure Contribution in 2005 and a Research Australia Leadership and Innovation Award in 2006.

### **Phil Burgess**

Phil Burgess is a writer and commentator on economic, political and cultural trends. He is also a Visiting Professor of Policy Studies at the University of California at Los Angeles' public policy school, where he teaches in the graduate program on communications and culture, and a non-resident Senior Fellow for Technology and Culture at the Center for the New West, where he was the founding president from 1988–2000. He is the former Group Managing Director for Public Policy and Communications at Telstra. He now lives in the United States and is President of The Annapolis Institute, a private, non-partisan think tank.

### **Ian Chubb**

Ian Chubb AC was appointed Vice-Chancellor of The Australian National University in January 2001, having previously been Vice-Chancellor of Flinders University from 1995 to 2000. He was the Senior Deputy Vice-Chancellor at Monash University from 1993 to 1995, for part of that time simultaneously holding the position of Foundation Dean of the Faculty of Business and Economics. From 1986 to 1990, Professor Chubb was Deputy Vice-Chancellor of the University of Wollongong. Between 1990 and 1993, Professor Chubb was the full-time Chair of the Higher Education Council and concurrently Deputy Chair of the National Board of Employment, Education and Training. He served as a member and, subsequently, Chair of the Higher Education Council in a part-time capacity from 1994 to 1997. He also served as Interim Chair, then Deputy Chair, of the National Committee for Quality in Higher Education from 1993 to 1994. Professor Chubb was Chair of the Group of Eight universities in 2004 and 2005 and has served in various capacities on the National Health and Medical Research Council and the Australian Research Committee. Professor Chubb began his university career as a neuroscientist. The recipient of a number of academic awards and named fellowships at the University of Ghent and Oxford University, he returned to Australia to take up a position in human physiology at Flinders University in 1977. In June 1999, Professor Chubb was made an Officer of the Order of Australia for his services to ‘the development of higher education policy and its implementation at state, national and international levels, as an administrator in the tertiary education sector, and to research, particularly in the field of neuroscience’. In April 2003, he was awarded the Centenary Medal for service to Australian society through tertiary education and university administration. In June 2006, Professor Chubb was appointed a Companion of the Order of Australia for ‘service to higher education including research and development policy in the pursuit of advancing the national interest socially, economically, culturally and environmentally and to the facilitation of a knowledge-based global economy’.

### **Ian Gill**

Ian Gill is President of Ecotrust Canada, an enterprising non-profit organisation whose purpose is to build the conservation economy in coastal British Columbia. Ecotrust Canada works at the intersection of conservation and community economic development by promoting innovation and enabling communities, First Nations and enterprises to green and grow their local economies. Gill was born in Australia and now holds dual Australian and Canadian citizenship. He began his career as a journalist, covering federal politics from Canberra for *The Land*. After moving to Canada in 1981, he furthered his journalistic career, first with the *Vancouver Sun* and then with the Canadian Broadcasting Corporation—as its environmental reporter and as a host and producer of documentaries that

won local, national and international awards. In 1994, Gill founded Ecotrust Canada and today serves as President of Ecotrust Canada and its subsidiary, Ecotrust Canada Capital.

### **Allan Grant (Angus) Houston**

Allan Grant (Angus) Houston AO AFC joined the Royal Australian Air Force (RAAF) as a cadet pilot in 1970. Air Chief Marshal Houston has wide staff experience, having served on the Joint Operations staff at Headquarters Australian Defence during the Gulf crisis of 1990–91. He was the Director of Air Force Policy during 1992–93 and also served at Headquarters Australian Theatre from 1997 to 1999 as Chief of Staff, and Head of Strategic Command from 2000 to 2001. He was promoted to Air Chief Marshal and assumed his current appointment as Chief of the Defence Force on 4 July 2005 after four years as Chief of Air Force. In 2003, Air Chief Marshal Houston was advanced as an Officer in the Order of Australia, having previously been appointed a Member in 1990. In 1980, he was awarded the Air Force Cross. Air Chief Marshal Houston is the third RAAF officer to be appointed to the most senior position in the Australian Defence Force.

### **Mark Matthews**

Mark Matthews is Director of Policy and Engagement at the new Centre for Policy Innovation in the Research School of Social Sciences, The Australian National University. Since April 2007, Matthews has also served as Executive Director of the Forum for European-Australian Science and Technology cooperation (FEAST), established by the Australian Government and the European Union to highlight, promote and facilitate research collaboration between their respective communities. The FEAST Secretariat is hosted by The Australian National University on behalf of the research community. Matthews has extensive private sector experience in public policy consulting in the United Kingdom and Australia, with a particular emphasis on science and innovation policy. In addition to his business experience, he has held academic positions in the Universities of Sussex (Research Fellow, Science Policy Research Unit), Bath (Research Fellow, School of Management) and Warwick (Senior Fellow, Warwick Manufacturing Group, Department of Engineering). Matthews' research focuses on international political aspects of national differences in science and innovation capability and on the potential for using insights from engineering management and finance to inform how uncertainty and risk are managed in public policy settings.

### **Terry Moran**

Terry Moran AO was appointed to the position of Secretary, Department of Prime Minister and Cabinet, in February 2008. Moran has had a varied career as a public servant, working with successive Australian federal and state

governments, with roles in public policy and public sector management. He was Chief Executive of the Office of the State Training Board (OSTB) in Victoria from late 1987 to May 1993. In May 1993, he was appointed as the first Chief Executive Officer of the Australian National Training Authority and was subsequently appointed Director-General of Education Queensland in August 1998. In July 2000, Moran was appointed Secretary of the Victorian Department of Premier and Cabinet. As part of this role, Moran advised the Victorian Premier on the development of major policy initiatives by the Victorian Government. He advised the Victorian Government in relation to public sector reform initiatives that led to the establishment of the Victorian State Services Authority in 2005 and also took a leading role in the development of a new National Reform Agenda, a broad reform program aimed at improving productivity and workforce participation. Moran has a strong interest in public policy capacity and was instrumental in establishing the Australia and New Zealand School of Government—a joint initiative by six governments and 10 universities—in 2003.

### **Andrew Murray**

Andrew Murray was born in England and has lived and worked in Rhodesia, South Africa, England and Australia. Raised and schooled in Rhodesia (now Zimbabwe), he went to university in South Africa and later to Oxford as a Rhodes Scholar. Murray migrated to Australia in 1989 and was a senator for Western Australia from July 1996 to June 2008. He has direct experience of complex and difficult environments, including those affected by war, economic sanctions and major political, social, environmental and economic problems. Pre-Senate, his business career included positions as an executive and director in large public and private corporations, and owning and managing his own businesses. He has also been in the armed forces, a consultant, occasional media writer and occasional academic, and is a published author. He is best known in politics for his work on finance, economic, business, industrial relations and tax issues; on accountability and electoral reform; and for his work on institutionalised children.

### **Graeme Samuel**

Graeme Samuel AO is the Chairman of the Australian Competition and Consumer Commission (ACCC). He took up the position in July 2003. Until then he was President of the National Competition Council, Chairman of the Melbourne and Olympics Parks Trust, a commissioner of the Australian Football League, a member of the board of the Docklands Authority and a director of Thakral Holdings Limited. He relinquished all these offices to assume his position with the ACCC. Samuel is also an Associate Member of the Australian Communications and Media Authority. He is a past president of the Australian Chamber of Commerce and Industry and a past chairman of Playbox Theatre Company. Samuel holds a Bachelor of Laws (Melbourne) and Master of Laws (Monash). In

1998, Samuel was appointed an Officer in the General Division of the Order of Australia.

### **Wayne Swan**

Wayne Swan MP was sworn in as Treasurer of the Commonwealth of Australia after Labor's election victory on 24 November 2007. He was elected to Parliament as the Member for the Brisbane seat of Lilley from 1993 to 1996, and from 1998 to the present. Swan is the author of *Postcode: The splintering of a nation*, published by Pluto Press Australia in June 2005. Before his appointment to his current role, he was Labor's Shadow Treasurer from 2004. Before that, he was Shadow Minister for Family and Community Services from 1998 to 2004. Before entering Parliament, Swan was for 12 years a lecturer in public policy at the Queensland Institute of Technology (now QUT), then State Secretary of the Queensland Branch of the Australian Labor Party and campaign director for Wayne Goss's historic election victories in 1989 and 1992. He has also worked as a policy analyst in the Office of Youth Affairs and as an adviser to the Hon Bill Hayden MP, the Hon Mick Young MP and the Hon Kim Beazley MP. Swan has a Bachelor of Arts (Hons) degree from the University of Queensland.

### **Peter Thompson**

Peter Thompson is a leading educator, communications consultant, broadcaster and author. For many years he has been an ABC radio and television broadcaster and currently hosts the successful *Talking Heads* program on ABC TV. His publications include *Persuading Aristotle*, *The Secrets of the Great Communicators* and the audio publications *Communication: A winning strategy* and *The Astute Negotiator*. Thompson is an ANZSOG Fellow and has taught senior public sector managers in the school's Executive Fellows Program about the complex relationship between the media and government. Thompson has also taught communication to MBA and executive programs at the Australian Graduate School of Management, and advises governments and non-governmental organisations on communication strategy. He is an alumnus of the Kennedy School of Government and the Australian Graduate School of Management.

### **Patrick Weller**

Patrick Weller AO holds an ANZSOG Chair at Griffith University, where he is also Professor of Politics and Public Policy and Director of the Centre for Governance and Public Policy. His principal interests are the operations of executive government, in Australia and internationally, the impact of political leadership and the role of international civil servants in international organisations. Professor Weller is the author of many books, articles, book chapters, reviews, conference papers and reports.