

# Appendix A

## Public service career

Years	Agency	Position	Ministers
1968–73	Australian Bureau of Statistics	Cadet, Research Officer	
1974–75	Social Welfare Commission	Senior Research Officer (now EL1)	Bill Hayden, John Wheeldon
1975–78	Prime Minister and Cabinet	Class 10/11 (EL2)	Gough Whitlam, Malcolm Fraser
1978–82	Social Security	Branch Head (SES1)	Margaret Guilfoyle, Fred Chaney
1982–90	Finance	Branch Head (SES1) Division Head (SES2)	Margaret Guilfoyle, John Dawkins, Peter Walsh, Ralph Willis
1990–93	Defence	Deputy Secretary (SES3)	Robert Ray, John Faulkner, Roger Price, Gary Punch
1993–94	Administrative Services and the Arts	Secretary	Bob McMullan, Frank Walker
1994–96	Housing and Regional Development	Secretary	Brian Howe, Mary Crawford
1996–2002	Health and Family Services; Health and Aged Care	Secretary	Michael Wooldridge, Judi Moylan, Bob Woods, Trish Worth, Warwick Smith, Bronwyn Bishop, Grant Tambling, Kay Patterson, Kevin Andrews
2002–04	Australian Public Service Commission	Public Service Commissioner	John Howard, Tony Abbott, Kevin Andrews
2004–05	Prime Minister and Cabinet	Chair, Review of Health Services Delivery	John Howard