

Index

- abattoirs, 61, 349
Act of Free Choice, 303
Action for Community Health, 373
additional unconditional grants (AUG), 209
Administrative College (Adcol), 11, 237
Administrative Improvement Programme, 12
Administrative Reform and Improvement Programme, 15
administrative secretaries, 207
African, Caribbean and Pacific (ACP) Group, 300
Agiru, Governor Anderson, 224
Agreement on Mutual Security between Australia, New Zealand and the United States of America (ANZUS), 316
agriculture, 1, 4, 5, 6, 15, 57–74, 82, 188, 276
Agricultural Credit Guarantee Scheme, 62
Agriculture Bank, 348
National Agriculture Development Plan, 62, 72
National Agriculture Quarantine Inspection Agency (NAQIA), 62, 68
National Agriculture Research Institute (NARI), 62, 68, 70
White Paper on Agriculture, 63
Ahioma, 283
aid, 336, 304. *See also* donors, AusAID
AIDAB, 252. *See also* AusAID
AIDS (Acquired Immune Deficiency Syndrome), 1, 29, 129, 238, 288, 369–378
Global Program on AIDS (GPA), 369–370, 374
National AIDS Committee, 371–373
National AIDS Council, 373–376
National AIDS Surveillance Committee (NASC), 370
National HIV/AIDS Medium–Term Plan 1998–2002, 375
Ainsworth, Phil, 331
Air Nuigini, 345, 348, 350–351, 364
aircraft, 267, 271
Aitape, 51
Aitutaki Declaration on Regional Security Cooperation, 316
alcohol, 242
Alotau, 351
Anderson, Leith, 331
antenatal care, 122
ANZ Banking Group, 360
ANZUS. *See* Agreement on Mutual Security
arms trafficking, 271. *See also* customs
Asian Development Bank (ADB), 1, 21, 32, 100, 102, 130, 299, 288
Financial Management Project (FMP), 19
Public Service Program (PSP), 19
Association of South–East Asian Nations (ASEAN), 310, 315
Attorney General’s Department, 253–254
auditor general, 27
AusAID, 1, 5, 14, 19, 21, 32, 125, 136, 170–171, 175, 199, 226, 252, 317, 333, 336–339, 375–376
Australia, 5, 41–44, 46, 53, 58, 82–83, 98, 102, 132, 136, 150, 188, 190, 234, 237, 246–247, 249, 251–255, 262–263, 265, 269–270, 272–273, 276–277, 302–306, 315–316, 318, 326, 329–330, 333–334, 339, 347, 362, 369–370, 375–376
Australian Defence Cooperation Programme (DCP), 263, 268, 272, 276
Australian Defence Force, 263, 326, 329, 337–339
Australian Federal Police (AFP), 252, 254
Australian National University (ANU), 1, 41, 57, 222, 333
Australia–PNG Ministerial Forum, 254
Joint Declaration of Principles, 262, 269, 315–316
Joint Principles Guiding Relations, 307
Joint Statement on a Long Term Defence Arrangement, 316
New Defence Partnership, 269
Strategic Policy Institute, 118
White Australia Policy, 305

- Autonomous Bougainville Government (ABG), 318–319, 226
- Avei, Sir Moi, 28, 29
- Bai, Brown, 93
- Banis Strategy, 268, 275
- banks, 222, 225, 345
 - Asian Development Bank (ADB), 1, 21, 32, 100, 102, 130, 299, 288
 - Agriculture Bank, 348
 - Bank of PNG, 27, 43, 49, 104, 345, 355, 357, 364
 - Bank of South Pacific, 359–360
 - PNG Development Bank, 345, 348
 - Rural Development Bank, 348
- Banz, 265, 269
- Barbados Programme of Action for the Sustainable Development of Small Island Developing Countries, 169
- Barnett Inquiry, 190–191, 198
- Barter, Sir Peter, 221, 226, 334, 373
- Basic Social Obligations, 51
- Basle Agreement, 360
- Bereina area, 60, 64
- Bernard, Sister Rose, 376
- Beyond the Border*, 305
- BHP Billiton, 75, 82, 90–91, 98, 103–104, 349, 362–363
- biodiversity, 172, 175–176, 190
- Bi-partisan Parliamentary Committee on Provincial Government, 226
- Birkin, Sir Derek, 95
- Bismark Sea, 176
- Bitekawa Declaration*, 317
- botanical collection, 188
- Bougainville, 3, 14, 27, 41, 47, 66, 75–76, 81, 84, 93, 107, 203, 206, 208–210, 212, 238, 255, 257, 265–266, 271, 336
 - Autonomous Bougainville Government (ABG), 318–319, 226
 - Bougainville Copper Agreement*, 78–84, 87–88, 90, 204
 - Bougainville Copper Limited (BCL), 80–82, 84, 91, 93, 345, 347–348, 353
 - Bougainville Interim Provincial Government, 204
 - Bougainville Peace Agreement, 27, 226, 265, 318–319
 - Bougainville Rebellion, 79, 86, 87, 90–91, 106, 109, 212, 261, 265, 269, 275–276, 299, 303, 307, 313
 - Bougainville Revolutionary Army, 265
 - Bougainville Special Political Committee (BSPC), 203
 - Ceasefire Agreement*, 313
 - Lincoln Agreement*, 313
 - Mining (Bougainville Copper Agreement) Act*, 78
 - Non-Renewable Resources Fund, 84
 - Truce Monitoring Group, 299
- Bourke, Mike, 333
- bridges, 169, 171
- British Petroleum, 99, 101
- Brown, Buntabu, 285
- budget, 3
 - Budget Priorities Committee (BPC), 43
 - Budget Screening Committee (BSC), 28, 33
- Bulolo, 328
- bushfires, 325–326, 328
- Cairns Conservatory, 354
- Canadian International Development Agency, 288
- capacity building, 176, 177, 179, 250, 254, 256
- Cape Nelson, 328
- capital adequacy ratio, 358, 360
- capital punishment, 246
- Caritas, 336
- Carlton, Jim, 362
- Caswell, Patricia, 362
- Central Agencies Coordinating Committee (CACC), 19, 30, 31, 35
- Central Planning Office (CPO), 41
- Central Planning Assistance Team (CPAT), 14
- Central Province, 61, 225
- Central Supply and Tenders Board (CSTB), 33
- Chamber of Mines and Petroleum, 87, 109
- Chan, Sir Julius, 53, 86, 93, 95, 215, 270, 291, 314, 349, 353, 355, 373
 - government, 95, 109, 248, 355, 358
 - The Role of Government in Development*, 349

- chemicals, 170, 173. *See also* PCB, pesticides, POPS
- Chevron, 92–93, 99, 101
- Chile, 348
- China. *See* People’s Republic of China
- Chinnery, E.W.P., 328
- churches, 31, 41, 117, 128, 131, 206, 223, 287, 305, 309, 330, 334, 370–371, 373–374
National Council of Churches, 371
- cigarettes, 337–338
- civic action program (CAP), 266, 269
- Clifford Report, 235, 242–243, 250, 257
- climate change, 172
- cocoa, 57, 61, 66, 68, 69, 300, 349
Cocoa and Coconut Extension Agency (CCEA), 61, 67
Cocoa and Coconut Research Institute (CCRI), 61
- coconuts, 57, 63. *See also* copra
- coffee, 57, 60, 61, 66, 68, 276, 300, 348
Coffee Development Agency (CDA), 61
Coffee Industry Act (1991), 61
Coffee Industry Corporation (CIC), 61, 67
leaf rust, 61
- cold chain policy, 117
- Columbia University, 168
- Commercial Statutory Authorities (CSA), 350–352, 357–358, 359, 361, 363
- Commission of Employment and Production, 242
- Commission of Inquiry into Aspects of the Forestry Industry, 190
- Committee to Review Policy and Administration on Crime, Law and Order, 241
- Committee to Review the Financial Provisions of the Organic Law on Provincial government, 210
- Commonwealth, 300
Secretary–General, 272
Eminent Persons Group (EPG), 272
Fund for Technical Assistance, 288
Plan of Action on Women and Development, 290
- Commonwealth Bank of Australia, 345
- Community Justice Liaison Unit (CJLU), 251, 257
- Community Mine Continuation Agreement*, 104
- community schools, 132–133, 136, 137, 141
- community women’s organizers (CWO), 286, 287, 290, 293
- community–based organizations (CBOs), 70
- Companies Act*, 347, 358
- Compensation (Prohibition of Foreign Legal Proceedings) Act*, 98–99
- Concept Payroll System, 33
- condoms, 372
- Conference of Education Ministers’ Council, 143
- conservation, 5, 83, 165–185. *See also* environment
Conservation Areas Act, 166, 175
Conservation Trust Fund, 176, 197
Strengthening Conservation Capacity within PNG, 176
- Constitutional Planning Committee, 10, 203–204, 208, 212, 262
- constituent assemblies, 204
- constitution, 44, 47, 51, 53, 165, 211, 221, 239, 241, 255, 262, 284, 295, 318, 348–349, 361, 363, 365
Constitutional Planning Committee (CPC), 203–204, 208, 212, 262
Constitutional Review Commission (CRC), 214, 217, 226
- Consultative Implementation and Monitoring Council (CIMC), 31
- consumer price index (CPI), 209, 358
- contaminants, 171. *See also* chemicals
- copra, 66, 68, 69, 348
- corn, 329
- corporatization, 60, 61, 62, 358
- Correctional Services, 239, 244, 254. *See also* prisons
- Corrective Institutions Ordinance*, 237
- corruption, 15, 16, 19, 31, 73, 118, 139, 177, 190, 197, 199, 212, 222, 233, 236, 247, 273, 332, 336, 376

- courts, 233–235, 237, 249, 253
 urban, 242
 village, 243
- CRA, 81, 82, 91–94
- Credit Assistance Component, 288
- crime, 49, 65, 233, 240, 376
 activity, 264
 networks, 245
 urban, 244
- Crime Commission, 242
- Crime Prevention Council, 241
- criminal justice, 234, 236
- Crockett, Dr Susan, 375–376
- crocodiles, 165
- curfew, 234, 244, 248
 Curfew Act, 244
- currency, 53, 67, 248, 355, 357, 364
- customs, 300
 border patrol, 267
 border security, 275
 drug trafficking, 246, 268, 271
 duty, 349–350
 illegal foreign fishing vessels, 268, 271, 275
 maritime surveillance, 264
 people smuggling, 271, 275
 smuggling, 268
- dam, 90
- Daru, 51
- DDT, 172. *See also* pesticides, chemicals
- debt, 46, 49
- decentralization, 1, 4, 10, 30, 32, 35, 60, 62, 117, 119–120, 127–128, 132, 143, 178, 199, 292
 policy, 203–232
- defence, 1, 41, 43, 261–279
 Defence Act, 262
 Defence Department, 3, 263
 Defence Force National Surveillance Organization, 271
 Defence Force Retirement Benefits Fund, 360
 Defence Minister, 262, 265, 272
 Defence in National Development, 267
 Defence Organisational Restructure, 273
 Defence Policy Paper, 265
 Defence Report, 264–265
 Foundations of PNG Military Doctrine, 275
 Department of Administrator, 282
 Department of Agriculture and Livestock, 5, 289, 333, 336
 Department of Agriculture, Stock and Fisheries (DASF), 57–59
 Department of Commerce, 292
 Department of Community Development, 291, 293
 Department of Decentralization, 290
 Department of Defence, 262, 273, 277
 Department of Education, 133, 136, 140–145, 151–152, 212, 289, 292
 Department of Environment and Conservation (DEC), 165–185
 Department of Finance, 10, 41, 43, 210–212, 355
 Department of Finance and Planning, 90
 Department of Fisheries, 292
 Department of Foreign Affairs, 331, 300, 306
 Department of Foreign Affairs and Trade, 312, 317–319
 Department of Forestry, 188, 212
 Department of Health, 119, 121–134, 212, 216, 282, 370, 373, 374, 376
 Department of Home Affairs, 291
 Department of Home Affairs and Youth, 282, 288
 Department of Justice and Attorney General, 239, 245
 Department of Labour and Employment, 14
 Department of Livestock (DAL), 61–63, 67–69, 71–72
 Department of Mineral Resources, 80, 100
 Department of Minerals and Energy, 84, 87, 89, 91
 Department of Mining, 103, 105, 107, 109, 168, 289
 Department of National Planning, 77, 165
 Department of National Planning and Implementation, 168
 Department of National Planning and Rural Development (DNPRD), 28, 30, 34, 223, 226, 239, 250–251

- Department of Native Affairs, 237
 Department of Personnel Management (DPM), 13–14, 34, 35, 129
 Department of Petroleum, 107, 109
 Department of Petroleum and Energy, 80, 100
 Department of Primary Industry, 212
 Department of Prime Minister, 19
 Department of Provincial Affairs, 291
 Department of Provincial and Local Government Affairs, 3, 34, 35, 130, 220, 222, 225, 333
 Department of Religion, Home Affairs and Youth, 291
 Department of Social Development and Home Affairs, 282
 Department of Social Welfare and Development, 285, 291
 Department of Treasury, 104, 129
 Department of Works and Implementation, 169
 depreciation, 357–358
 deregulation, 49, 177, 346
 Derham Report, 237
derivation grant, 209
 Deutrom, Brian, 333–334
 devaluation, 67, 68, 248, 355
 Development Forum, 87–90, 95, 97, 99, 101, 109
 development levies, 97, 100
 Dibb Report, 267–268
 Dibb, Paul, 267
 dioxin, 172. *See also* chemicals
 Diro, Tamo, 290
 Diro, Ted, 262
 dispute resolution, 249
 distance education, 180
 districts
 district administrator, 120, 128, 216, 222–223
 authorities, 5, 6, 16, 29, 36, 118, 128
 District Authorities Act, 226
 Development Plans, 223
 District Development Program, 120
 health services, 123
 management team (DMT), 225
 planning committee, 16
 District Roads Improvement Program (DRIP), 225
 District Services Improvement Program (DSIP), 225
 District Treasury Roll-out program, 225
 Divine Word University, 222
 Donigi, Peter, 91–92
 donors, 3, 5, 7, 9, 12, 15, 16, 19, 27, 36, 43, 45, 53, 61, 67, 109, 121–122, 130, 169, 176, 178, 195, 225, 227, 233–234, 251–252, 257, 284–285, 288, 294, 325, 327, 335, 364, 373–374
 downsizing, 136, 177. *See also* rightsizing
 drought, 1, 5, 60, 63–64, 68, 270, 325–343
 National Disaster and Relief Committee, 331
 National Drought Relief Committee, 334335
 drug trafficking, 246, 268, 271. *See also* customs
 Dutch disease, 85
 duty, 349–350
 East New Britain, 206, 212, 223, 225–226, 328, 336
 East Sepik Province, 64, 208, 209, 288
 East Timor, 270
 East, Colin, 263–264
 Eastern Highlands Province, 206, 225, 334–336
 ecoforestry, 197–198
 ecologically sustainable development (ESD), 167–168, 179. *See also* sustainable development
 Econet, 361
 economy, 1, 19, 41–57
 crisis, 332
 reform program, 16
Eda Ramu, 52
 education, 1, 3, 6, 15, 30, 34, 44, 61, 69, 131–152, 326, 347
 board of management fee, 138–139
 compulsory, 138
 Conference of Education Ministers' Council, 143
 distance education, 180
 Education Act, 145, 148, 150

- Education (Amendment) Act*, 136
- elementary education, 136
- fees, 139
- free education, 138–140, 142
- Education Plan, 133
- Government Assistance to Quality Education Program (GAQEP), 141
- National Education Board (NEB), 141, 145–146, 150–151
- National Education Plan, 137–138, 147
- National Education Strategy (NES), 133–134
- high school, 137, 131–132
- primary school, 131, 136–139
- Eight Aims, 11, 44, 58, 283
- Eight Point Plan, 80, 283–285, 290
- El Niño–Southern Oscillation (ENSO), 325, 327–328, 333–334, 338–340
- Elcom, 348, 350–351, 361, 364
- elections, 41, 274, 331
- Electoral Development Authorities Act*, 213, 226
- electricity, 345–346, 348. *See also* Elcom
- Elimbari, 337
- emergency powers, 248
- employment, 48, 65
- Energy Development Company, 352
- Enga Province, 86, 88–89, 207, 209, 210, 216, 218, 224, 328–329, 331, 336
- Enhanced Co-operation Program (ECP)*, 254–255, 257, 318
- Enron, 363
- ENSO. *See* El Niño–Southern Oscillation
- environment, 1, 45, 83, 165–185. *See also*
 - drought
 - biodiversity, 172, 175–176, 190
 - diversity, tree species, 187
 - Environment Act*, 170, 174
 - groups, 190
 - Environmental Contaminants Act*, 166, 170
 - damage, 76, 103–104, 106
 - education, 166
 - impact, 87, 90, 347
 - environmental impact assessment (EIA), 169, 174
 - environmental impact statement (EIS), 169
 - environmental management and monitoring plan (EMMP), 169
 - Environmental Planning Act*, 79, 83–84, 166, 169, 193
 - sustainability, 197
- European Economic Community, 371
- European Union, 198
- exchange rate, 46, 50, 60, 67, 360
- Expenditure Implementation Committee, 101
- exports, 106, 189
 - export tree crop, 63, 67
- Faber Report, 48, 283, 364
- Faber, Michael, 48, 283, 364
- famine, 328
- Farmers' Association, 69
- fauna, 165
 - Fauna (Protection and Control) Act*, 166, 175
- Federated Melanesian Republic, 214
- Fiji, 263, 275, 283, 304, 309, 361
- finance
 - depreciation, 357–358
 - exchange rate, 46, 50, 60, 67, 360
 - fiduciary duty, 347
 - Financial Management Improvement Program (FMIP), 33
 - Financial Policy Relating to Major Mining Project, 78
 - full financial responsibility, 209
 - hard kina policy, 46–57, 60, 64–65, 85
 - inflation, 45–47, 49
 - interest rates, 45, 46, 49–50
 - National Economic and Fiscal Commission (NEFC), 219–220, 225–226
 - Public Finance (Management) Act*, 216
 - tariffs, 358
- fisheries, 6, 63, 65, 169, 332
- Fisheries Department, 288
- Five National Goals and Directive Principles, 44, 165, 167, 348–349
- Equality and Participation, 166
- Integral Human Development, 166
- Papua New Guinea Ways, 166

- flour, 68, 337–339
 Floyd Report, 350, 352
 Floyd, R.H., 349
 Fly River, 325, 332
 provincial government, 84, 98, 104
 Food
 aid, 331
 bananas, 59
 coconuts, 57, 63
 copra, 66, 68, 69, 348
 corn (maize), 59, 329
 English potato, 329
 Food and Fish Marketing, 352
 Food Crops Conference, 1975, 59
 security, 59, 63–64, 67–68
 Food Security Policy 2000–2010, 64
 shortage, 327, 329–330, 335, 337–338
 Fresh Food Project (FFP), 59
 fruit, 59
 peanuts, 59
 PNG Food and Nutrition Conference, 334, 340
 PNG National Food Crop Conference, 330
 rice. *See* rice
 vegetables, 59
 foreign exchange, 196
 foreign investment, 47, 105
 foreign policy, 1, 299–321
 forestry, 1, 5, 19, 65, 82, 97, 108, 167–169, 176–177, 187–202, 355
 Commission of Inquiry into Aspects of the Forestry Industry, 190
 Forest and Conservation Programme (FACP), 197
 estate, 188
 Forest Industry Association (FIA), 196, 199
 Forest Management Agreement (FMA), 191–193
 Forest Management and Planning Project, World Bank, 194
 Forestry (Private Dealings) Ordinance, 189–191
 Forestry Act, 189–192, 194, 196–197, 199
 Forestry and Conservation Project, World Bank, 195, 199
 Forestry Transitional Management Council, 194
 National Forest Action Plan (NFAP), 194
 National Forest Authority, 177
 National Forest Board, 191–192, 194, 196
 National Forest Development Programme, 191
 National Forest Plan, 191, 197
 National Forest Policy, 189, 191, 197
 National Forestry and Conservation Project, 176
 National Forestry Development Guidelines, 191–192, 194–195, 198
 PNG Forest Authority (PNGFA), 6, 191–192, 194–199
 PNG Forest Products (Ptd) Ltd, 355
 research institute, 188
 Foundation for Law, Order and Justice (FLOJ), 245–247
 Foundations of Maritime Doctrine, 271
 Foundations of PNG Military Doctrine, 275
 Fourth World Conference on Women, 289
 fraud, 224. *See also* corruption
 Fresh Food Project (FFP), 59
 Friends Foundation, 376
 frosts, 63, 68, 270, 328–329, 332
 Functional Expenditure Reviews (FER), 33, 124
 Garnaut, Ross, 362
 Gas Development and Utilisation Technical Assistance Project, 102
 Gas-to-Queensland Project, 77, 101
 Gazelle Peninsula, 238
 GDP, 6, 45
 Gender Unit, 285
 General Constitutional Commission (GCC), 210
 General Financial and Economic Policy Division (GFEP), 43
 Germany, 59
 Giheno, John, 95

- Global Environment Facility, 168, 172, 175
 Global Program on AIDS (GPA), 369–370, 374
 globalization, 177, 299
 Gobe, 345
 Gobe Joint Venture, 356
 oil, 99
 Gogol, 346
 gold, 91, 188. *See also* Mount Kare, Lihir
 Goldie River, 269
 Goodenough Island, 328
 goods and services grants, 218
 Goroka, 58, 334, 337, 371–372
 Government Assistance to Quality Education Program (GAQEP), 141
 grants, 219, 347
 additional unconditional grants (AUG), 209
 derivation grant, 209
 goods and services, 218
 minimum unconditional grant (MUG), 208–209
 school infrastructure maintenance, 142
 staffing, 218
 GST, 50–51, 219, 221. *See also* VAT
 Gulf Province, 290, 293
 Gurkhas, 246
 Haiveta, Chris, 98, 355
 Hamidian–Rad, Dr Pirouz, 17
 Harbours Board, 346, 348, 350–351
 hard kina policy, 46–57, 60, 64–65, 85
 Harrison and Crosfield, 357
 Hasluck, Paul, 131, 188, 236
 hazardous materials, 172. *See also*
 chemicals
 head tax, 218
 health, 1, 2, 4, 5, 6, 15, 30, 34, 44, 61, 117–130, 167, 326, 347, 369
 anaemia, 122
 antenatal care, 122
 air quality, 172
 dental, 117
 immunization, 122
 rural, 117, 119–120, 125, 216
 health and safety, 173
 life expectancy, 118
 measles, 122
 meningitis, 122
 pneumonia, 122, 129
 rural health, 117, 119–120, 125, 216
 Hela Province, 224
 Helsingut Committee, 208, 213
 Helsingut, Henu, 213
 Hides, 219
 Hides Gas Project, 99
 high schools, 137, 131–132
 Highlands Region, 61, 233
 HIV, 369. *See also* AIDS
 Hoiebia, 328
 Holdings Corporation, 355, 359
 Holloway, Barry, 373
 Horizon 2002–2012, (agric), 62–63
 Hoskins area, 66
 hospitals, 117–120, 125–126
 Public Hospitals Act, 120, 125
 House of Assembly, 41
 Huai, Tony, 263
 human resource management (HRM), 13, 19
 human rights, 177, 302
 abuse, 239, 265
 hydro–electricity, 219, 325
 Iangalio, Masket, 93–95, 354
 Idealist paradigm, 301. *See also* Realist paradigm
 identity card, 243, 246
 Ijape, Mathias, 268
 Ilau, Commodore Peter, 274
 illegal foreign fishing vessels, 268, 271, 275. *See also* customs
 IMF (International Monetary Fund), 15, 16, 43, 79, 101, 299–300, 347
 immunity from prosecution, 255
 immunization, 122
 import bans, 64
 import tariffs, 60
Improvement Plan, 1973–1974, 83
 Improvement Programme, 348
Income Tax Act, 89
 incorporated land groups (ILG), 192
 independence, 1, 2, 10, 12, 28, 41, 43, 44–53, 58–60, 76, 78, 132, 143, 187, 203, 235, 237, 262, 301–305, 346–347

- Independent Public Business Corporation (IPBC), 346, 359
- Indonesia, 253, 262–264, 270, 275, 303–305, 307, 309, 315
 Act of Free Choice (West Papua), 303
- infant mortality, 118
- inflation, 45–47, 49
- infrastructure tax credit scheme, 89–90
- Inmet, 362
- Institute of Applied Social and Economic Research, 242
- Institute of National Affairs (INA), 15, 34, 69, 242
- insurance, 233
 health, 117
- integrated conservation and development (ICAD), 175
- Integrated Financial Management System (IFMS), 28
- interest rates, 45, 46, 49–50
- internal security, 247, 265–269, 274
Internal Security Act, 248
- International Centre for Oceanic Development, 288
- International Labour Organization (ILO), 287
- International Trade (Flora and Fauna) Act*, 166
- International Waters Programme, 172
- Investment Corporation of PNG (ICPNG), 345, 348, 360–361
- Islands Region, 212, 214, 270, 288
- Israel, 263
- Japan, 59
- Jenkins, Dr Carol, 373, 375
- Joint Declaration of Principles, 262, 269, 315–316
- joint district planning and budget priorities committee (JDPBPC), 217, 219, 222, 225
- joint provincial planning and budget priorities committee (JPPBPC), 217, 219
- Joint Task Force, 273
- Jomtien Agreement, 135
- Justice Advisory Group (JAG), 251–252, 254
- Kagamuga National Products, 352
- Kandep, 337
- Kanua, Matthew, 333
- Kaputin, Sir John, 95, 313–314, 348, 354
- Kaumi, Simon, 334–335
- Kavieng, 351
- Kekedo, Rose, 291
- Kennecott, 81–82, 94, 348–349
- Keravat, 57
- kiaps, 236
- Kidu, Dame Carol, 291
- Kiki, Sir Albert Maori, 302, 308
- Kikori, 219
- Kimbe, 269
- kina, collapse of, 72. *See also* finance
- Kiunga, 83, 264, 275
- Koiari, 219
- Kopkop, Maria, 286
- Koromba, Yaungtine, 86
- Kulim, 357
- Kutubu oilfield, 79, 88, 92, 96, 99, 219, 345, 355, 362
 Kutubu Joint Venture (KJV), 92, 356
- Kwarara, Galeva, 372
- Kyoto Treaty on Climate Change*, 167
- La Niña, 327. *See also* ENSO
- Lae, 52, 63, 263–264, 335, 337, 347, 351
- Lafanama, Peti, 334
- Lai valley, 337
- Laiagam, 329
- Laina, Ted, 86
- Lak, Robert, 288
- Land Act*, 166
- land degradation, 172
- land groups, 192
Land Groups Incorporation Act, 192
- land management & policy, 1, 2, 57. *See also* agriculture
- land use, 175–176
- landowners, 101
 Landowner Development Options Unit (LDOU), 197
- Lane-Poole, Charles, 187

- Lasaro, Iario, 358
- law and justice, 237, 250, 252, 254, 257.
 See also law and order
- Law and Justice Sector Program (LJSP), 251, 254
- Law and Justice Sector Working Group, 250–251
- law and order, 1, 92, 118, 233–260, 265, 276
- Committee to Review Policy and Administration on Crime, Law and Order, 241
- crisis, 246
- Law and Order Policy Development Unit, 242
- Law and Order Summit, 248
- Law Order and Administration Committee, 248
- National Law and Justice Policy and Plan of Action, 250
- National Law and Order Policy, 245
- National Law, Order and Justice Council (NLOJC), 247–248, 250
- Security for Development*, 246–247
- Law Reform Commission, 238
- Leadership Code, 242, 353
- Leadership Tribunal, 86
- legal aid, 249
- Legislation
- Coffee Industry Act (1991)*, 61
- Companies Act*, 347, 358
- Compensation (Prohibition of Foreign Legal Proceedings) Act*, 98–99
- Conservation Areas Act*, 166, 175
- Corrective Institutions Ordinance*, 237
- Curfew Act*, 244
- Defence Act*, 262
- District Authorities Act*, 226
- Education Act*, 145, 148, 150
- Education (Amendment) Act*, 136
- Electoral Development Authorities Act*, 213, 226
- Environment Act*, 170, 174
- Environmental Contaminants Act*, 166, 170
- Environmental Planning Act*, 79, 83–84, 166, 169, 193
- Fauna (Protection and Control) Act*, 166, 175
- Forestry (Private Dealings) Ordinance*, 189–191
- Forestry Act*, 189–192, 194, 196–197, 199
- Income Tax Act*, 89
- Inter-Group Fighting Act*, 241
- Internal Security Act*, 248
- International Trade (Flora and Fauna) Act*, 166
- Land Act*, 166
- Land Groups Incorporation Act*, 192
- Local-level Governments Administration Act*, 97, 218
- Mineral Resources Development Company Pty Limited (Privatization) Act*, 80, 96
- Mineral Resources Stabilization Fund Act*, 78–79
- Mining Act*, 78, 87, 88, 91–92, 97, 100
- Mining (Bougainville Copper Agreement) Act*, 78
- Mining (Ok Tedi) Act*, 78–79
- Mining (Ok Tedi Agreement) Act*, 78
- Mining (Ok Tedi Mine Continuation [Ninth Supplemental] Agreement) Act*, 103–104
- Mining (Ok Tedi Supplemental Agreement) Act*, 78–79
- National Council of Women Incorporation Act*, 291
- National Health Administration Act*, 123
- National Parks Act*, 166, 175
- Oil and Gas Act*, 1998, 78, 80, 100–102
- Organic Law on Provincial Government (1977; OLPG)*, 10, 77, 119, 136, 205, 207–208, 210–211, 214, 220
- Organic Law on Provincial Governments and Local-level Governments (1995; OLPGLLG)*, 35, 77, 79, 97, 100, 118–126, 139, 141, 146–147, 215–222, 226, 289, 292
- Organic Law on the Integrity of Political Parties and Candidates of 2001*, 18, 27
- Petroleum Act*, 78–79, 91–92, 97, 99

- Petroleum (Project Benefits) Act*, 100
Physical Planning Act, 166
Prices Regulation Act, 351
Prime Minister and National Executive Council Act (2002), 31
Provincial Health Authorities Act, 129
Public Finance (Management) Act, 216
Public Hospitals Act, 120, 125
Public Service (Management) Act (2003), 33
Vagrancy Act, 243
Water Resources Act, 166, 170
- Legislative Council, 41
Lepani, Katherine, 374
life expectancy, 118
liquid natural gas, 99, 101
Lihir gold mine, 94–97, 109, 218, 362
 Lihir Development Forum, 95
 Lihir Gold Ltd, 95–96, 345, 354, 356
 Lihir Integrated Benefits Package, 79
 Lihir Joint Venture, 95
 Lihir Mining Development Contract, 95
 Lihir Mining Study, 95
Lincoln Agreement, 313
liquor licensing, 218
Lisenia, Thomas, 374
literacy, 137
 Literacy Council, 288
Livestock Development Corporation (LDC), 61
local government, 4, 5, 6, 29, 36, 83, 97, 100, 119–120, 123, 125, 147, 165, 175, 177, 203, 208, 215, 217–221, 330
 Local-level Governments Administration Act, 97, 218
local marine management area (LMMA), 176
log export tax, 196–197
logging, 108, 171, 187, 190, 346, 349
 Logging Code of Practice, 171
Lomé Convention, 317
Lowa, Patterson, 87, 262
Lower Ok Tedi Agreement, 98–99. *See also* Ok Tedi
Lowlands Agriculture Experiment Station (LAES), 57
MacArthur Foundation, 176
Madang Province, 223, 269, 271, 328, 351
magistrate, 236–237
 Magisterial Services, 239
malaria, 122, 129, 370, 373
Malau, Clement, 370
Malaysia, 94, 263, 352, 357
 Malaysian Mining Corporation, 94, 354
Mama Graun Trust Fund, 176
Manning, Mike, 34
Manoe, Don, 362
Manus Province, 206, 208, 223, 263–264, 293, 336
Maprik District, 64
Marient, 337
marine ecoregions project, 176
marine safety, 6
maritime surveillance, 264. *See also* customs
Matane Report, 134–135
McAdam, John, 188
measles, 122
Medium Term Development Strategy (MTDS), 4, 7, 61, 76
 1997–2002, 28
 2003–2007, 28
 2005–2010, 28–30, 32, 34, 143–144, 168, 179, 224–225
Medium Term Expenditure Framework, 2004–2007, 122
Medium Term Fiscal Strategy (MTFS), 29
Medium Term Plan of Action for Public Sector Reform, 27, 28, 31
Medium Term Resource Framework (MTRF), 29
Medium Term Budget Framework, 28, 33
Medium Term Expenditure Framework, 33
Melanesian Alliance Party, 87
Mendi District, 223, 331
Meri Dinau, 288
Meri, Nius Blong, 287
Micah, Ben, 214
micronationalism, 10
military response operations (MROs), 275
Millennium Development Goals (MDGs), 30
Milne Bay Province, 66, 125, 209, 210, 283, 288, 328, 336

- MIM and Goldfield Ltd, 353
 mine waste, 98
 Mine Waste Management Project, 103
 mineral development and policy, 1, 2, 6, 75–116
 Mineral Resources Development Company, 92, 94, 96, 101, 354, 355, 362, 364
 Mineral Resources Stabilization Fund, 83, 102
 Mineral Resources Authority, 105
Mineral Resources Development Company Pty Limited (Privatization) Act, 80, 96
Mineral Resources Stabilization Fund Act, 78–79
 mineral revenues, 76
 Minerals and Petroleum Policy Committee (MPPC), 78–79
 minimum dividend payment, 358
 minimum liquid asset ratio (MLAR), 358
minimum unconditional grant (MUG), 208–209
 Minimum Wages Board, 48, 49
 minimum weekly wage, 48
 mining, 168, 169, 209, 362
 Mining (Bougainville Copper Agreement) Act, 78
 Mining (Ok Tedi Agreement) Act, 78
 Mining (Ok Tedi Mine Continuation [Ninth Supplemental] Agreement) Act, 103–104
 Mining (Ok Tedi Supplemental Agreement) Act, 78–79
 Mining (Ok Tedi) Act, 78–79
 Mining Act, 1992, 78, 87, 88, 91–92, 97, 100
 Mining and Petroleum Working Committee, 86
 levy, 51
 Mining Sector Institutional Strengthening Project, 102, 105–106
 special mining lease (SML), 88, 354
 Ministerial Committee on Law and Order, 243–244
 misappropriation, 219, 222–223. *See also* corruption
 Misima mine, 77, 79, 86, 88–89, 103, 345, 356
 Misima Mine Closure Committee, 103
 mismanagement, 139, 273, 277, 326. *See also* misappropriation, corruption
 financial, 211
 Mobilization of Women Through Communication, 287
 Moem Barracks, 263, 271, 273
 Momase Region, 270, 288
 Momis, John, 86–87, 109, 211, 214
 Mond, Ludga, 374
 money laundering, 355
 monopoly, 351–352, 361
 Moran oilfields, 345
 Morauta, Lady Roslyn, 376
 Morauta, Louise, 240
 Morauta, Sir Mekere, 17, 19, 27, 43, 53, 102, 272, 376
 government, 7, 18–20, 28, 31, 34, 50, 103, 195, 224–225, 271, 273, 291, 345, 359, 364
 Morgan Report, 241–243
 Morgan, Leo, 241
 Morobe Province, 207, 226, 336
 Motor Vehicles Insurance Ltd, 360
 Mount Hagen, 333
 Mount Kare, 79, 86, 91–94
 Murray Barracks, 272–273, 276
 Nadzab, 264
 Nakikus, Margaret, 287
 Namaliu, Sir Rabbie, 93, 274, 314
 government, 86–93, 109, 245, 246
 Narokobi, Bernard, 245
 National Agriculture Development Plan, 62, 72
 National Agriculture Quarantine Inspection Agency (NAQIA), 62, 68
 National Agriculture Research Institute (NARI), 62, 68, 70
 National AIDS Committee, 371–373
 National AIDS Council, 373–376
 National AIDS Surveillance Committee (NASC), 370
 National Alliance, 215

- National Biodiversity Strategy and Action Plan*, 175
- National Capital District (NCD), 203, 215, 243, 248, 376
- National Commission for Women (NCW), 285–287, 290, 295
- National Coordinating Mechanism, 250–251, 256
- National Council of Churches, 371
- National Council of Women, 31, 285, 288–289
- National Council of Women Incorporation Act*, 291
- National Crime Council, 246
- National Crime Summit, 246
- National Department of Agriculture and Livestock, 72
- National Development Charter (NDC), 3, 225
- National Development Strategy, 76, 77, 80, 82
- National Disaster and Relief Committee, 331
- National Drought Relief Committee, 334
- National Economic and Fiscal Commission (NEFC), 219–220, 225–226
- National Education Board (NEB), 141, 145–146, 150–151
- National Education Plan, 137–138, 147
- National Education Strategy (NES), 133–134
- National Executive Council (NEC), 19, 30, 31, 59, 64, 72, 79, 143, 206, 214, 216, 241–243, 250, 264, 311, 330, 351, 371
- National Fiscal Commission, 209–211, 220
- National Fisheries Authority (NFA), 271
- National Forest Action Plan (NFAP), 194
- National Forest Authority, 177
- National Forest Board, 191–192, 194, 196
- National Forest Development Programme, 191
- National Forest Plan, 191, 197
- National Forest Policy, 189, 191, 197
- National Forestry and Conservation Project, 176
- National Forestry Development Guidelines, 191–192, 194–195, 198
- National Guard, 246
- National Health Administration Act*, 123
- National Health Plan, 4, 121–125
- National High Schools, 148–152
- National HIV/AIDS Medium–Term Plan 1998–2002, 375
- National Housing Commission, 52
- National Insurance Corporation (NIC), 352
- National Investment and Development Authority (NIDA), 43
- National Judicial Staff Services, 239
- National Law and Justice Policy and Plan of Action, 250
- National Law and Order Policy, 245
- National Law, Order and Justice Council (NLOJC), 247–248, 250
- National Monitoring Authority, 16, 220, 225
- National Parks Act*, 166, 175
- national parks and gardens, 165, 175
- National Planning Committee, 41
- National Planning Council, 247
- National Planning Office, 249, 250, 287, 331
- National Policy Document on AIDS Control in PNG*, 371
- National Premiers Council (NPC), 86–87
- national privatization committee, 15
- National Provident Fund, 358, 360, 363
- National Public Expenditure Plan (NPEP), 209, 212, 285
- National Public Private Partnership Policy, 129
- National Research Institute, 34, 222, 374
- National Security Coordinating Committee, 262
- National Security Council, 262
- National Sustainable Development Strategy, 167–169, 179
- National Training Council, 14, 35
- National Training Package, 287
- National Training Policy, 14
- National Women’s Coordinating Committee (NWCC), 287

- National Women's Development Programme (NWDP), 287–290, 292–293
- National Women's Policy, 287–290
- National Youth Programme (NYP), 286
- nationalization, 92, 354, 363
- Native Affairs, 282
- Nature Conservancy, The, 176, 197
- natural disasters, 60, 66, 325, 330, 332, 334, 336, 340. *See also* drought
- natural gas, 75, 79, 99, 107, 92. *See also* liquid natural gas
- Nauru, 315
- Needham, Robert, 93–95, 353–354
- New Britain Palm Oil Ltd, 348, 357–359, 364
- New Caledonia, 315
- New Defence Partnership, 269
- New Ireland Province, 66, 187, 208, 210, 218, 290, 293, 328, 336
- new public management (NPM), 6
- New Zealand, 243, 263, 306, 310
- NGO (Non–Government Organization), 5, 7, 30, 70, 117, 128, 165, 173, 175–178, 190, 196, 199, 223, 286, 288, 291, 326, 334, 370, 372, 374, 376
- Nicholas, Rhondda, 267
- Nilkare, John, 213, 373
- Nimamar Development Authority, 218
- Non–Aligned Movement, 314
- Non–Renewable Resources Fund, 84
- North Solomons Province, 81, 84, 86, 210
- Non–Renewable Resources Fund, 84
- Nuia, General Leo, 270
- Office of Environment and Conservation, 179. *See also* DEC
- Office of Minerals and Energy, 78
- Office of National Planning. *See* National Planning Office
- Office of National Planning and Implementation, 374
- Office of Security Coordination, 247
- Office of the Public Prosecutor and Public Solicitor, 239
- Office of the Status of Women (OSW), 289
- oil, 52, 75, 76–77, 92, 107, 363
- export, 90
- Oil and Gas Act*, 1998, 78, 80, 100–102
- Oil Palm Industry Corporation (OPIC), 61, 66. *See also* palm oil
- Oil Seach Ltd, 345, 357, 362
- Ok Tedi, 75, 77–79, 82–85, 88, 90, 96, 98–99, 103, 105, 106, 325, 348–349, 353, 372
- Lower Ok Tedi Agreement*, 98–99
- Mining (Ok Tedi Agreement) Act*, 78
- Mining (Ok Tedi Mine Continuation [Ninth Supplemental] Agreement) Act*, 103–104
- Mining (Ok Tedi Supplemental Agreement) Act*, 78–79
- Mining (Ok Tedi) Act*, 78–79
- Ok Tedi Agreement*, 8, 79, 83
- Ok Tedi Development Company, 349
- Ok Tedi Development Forum, 98
- Ok Tedi Development Foundation*, 104, 219
- Ok Tedi Mining Ltd (OTML), 82, 84, 90–91, 95, 98, 103–105, 219, 345, 347, 362
- Ok Tedi River, 90, 98
- Okuk, lambakey, 58
- Olewale, Sir Ebia, 302, 311, 362
- Ombudsman, 354, 253
- Ombudsman Commission, 27, 239, 254
- O'Neill, Peter, 226
- Open Bay, 346
- Organic Law on Provincial Government* (1977; OLPG), 10, 77, 119, 136, 205, 207–208, 210–211, 214, 220
- Organic Law on Provincial Governments and Local–level Governments* (1995; OLPGLLG), 35, 77, 79, 97, 100, 118–126, 139, 141, 146–147, 215–222, 226, 289, 292
- Organic Law on the Integrity of Political Parties and Candidates of 2001*, 18, 27
- Organisasi Papua Merdeka (OPM), 270, 275
- Oro Province, 66, 290, 293

- Orogen Minerals Ltd, 96, 356, 358, 362, 364
- Oxfam, 336
- Pacific Finance, 359
- Pacific Islands Forum, 314, 316
- Pacific Islands Regiment (PIR), 262
- Pacific Plan*, 313–314
- palm oil, 57, 66, 68, 77, 171, 345, 349. *See also* Oil Palm Industry Corporation
- Pangu Party, 91, 95, 215
- Panguna, 362
 - mine, 80–82, 83, 86, 87, 90–91, 106.
 - See also* Bougainville
 - Panguna Regional Payment, 84
- Papuan Gulf, 268
- Partnership Agreements, 124
- patrol boats, 267, 271
- Peace and Good Order Committee, 241
- Peace Foundation Melanesia, 246
- Peace Monitoring Group, 299
- people smuggling, 271, 275. *See also* customs
- People's Republic of China, 263, 309
- Peoples' Unit Trust, 360
- Performance Management System for Department Heads, 28
- Persistent Organic Pollutants (POPS) Treaty*, 167
- pesticides, 170, 173. *See also* chemicals
DDT, 172
- petroleum, 168, 209, 345, 362
 - Petroleum (Project Benefits) Act*, 100
 - Petroleum Act*, 78–79, 91–92, 97, 99
 - Petroleum Policy and Legislation*, 78
- pharmaceuticals, 117
- Philemon, Bart, 28
- Physical Planning Act*, 166
- pigs, 337–338
- Pihi Manus, 293
- Piot, Dr Peter, 377
- pipeline, 99
- piracy, 268
- Placer Dome, 353
- Placer Niugini, 89
- Placer Pacific, 79, 86, 87, 94, 353, 354
- Planning Systems Support Program, 225
- plantations, 57, 198, 200
- Planters' Association, 69
- pneumonia, 122, 129
- PNG–Australia Development Cooperation Programme, 249, 251
- PNG Banking Corporation (PNGBC), 18–19, 50, 345, 348, 352, 358–359, 363–364
- PNG BioRap Project, 175
- PNG Chamber of Commerce, 104
- PNG Community Law Awareness Program, 245
- PNG Defence Force (PNGDF), 19, 34, 224, 238, 244, 247, 261–277, 330, 332, 339, 370, 372
 - Joint Task Force, 273
 - Special Forces, 263, 270
 - Special Operations Group, 270
- PNG Development Bank, 345, 348
- PNG Food and Nutrition Conference, 64, 334, 340
- PNG Foreign Affairs Review*, 306
- PNG Forest Authority (PNGFA), 6, 191–192, 194–199
- PNG Forest Products (Ptd) Ltd, 355
- PNG Growers' Association, 69
- PNG Holdings Corporation, 15, 353
- PNG Human Development Report*, 168
- PNG Incentive Fund, 125, 150
- PNG Institute for Medical Research, 371–373
- PNG Institute of Public Administration, 35, 293. *See also* Administrative College
- PNG Millenium Development Goals*, 168
- PNG Mining and Petroleum Investment Conference, 96
- PNG National Emergency Services (PNGNES), 330–333, 335
- PNG National Food Crop Conference, 330
- PNG National Oil and Gas Company, 92–93
- PNG Oil Palm Research Association (OPRA), 66
- PNG Pipeline Company, 92
- PNG POPs (Persistent Organic Pollutants) Project, 172
- PNG Population Policy*, 168

- PNG Power, 346. *See also* Elcom
- PNG Rice Study, 63
- PNG Stock Exchange, 357
- PNG Sustainable Development Program Ltd (SDPL), 103–104, 219, 362363
- PNG Volunteer Rifles, 271
- Pokasui, James, 265
- police, 18, 92, 233–239, 241, 247, 252–256, 261, 267, 269, 272, 292
- abuse, 249
 - mobile squad, 237–238
 - Rapid Deployment Unit, 92, 94, 269
 - violence, 239
 - special policing operations, 234, 244
- Policy Coordination and Management Committee, 247
- Policy Coordination and Monitoring Committee, 15
- pollution, 170
- polluter pays* principle, 166, 170
- population growth, 29
- POPS (Persistent Organic Pollutants)
- Treaty*, 167
 - PNG POPs Project, 172
- Porgera, 362
- Porgera Development Agreement*, 94
 - Porgera Development Authority, 88, 97, 218
 - Porgera Development Forum, 88
 - district, 88, 218
 - Porgera Joint Venture (PJV), 88, 94, 347, 356
 - mine, 77, 79, 86, 89, 92–96, 224, 325, 345, 353–354
- Port Moresby, 1, 4, 52, 58, 59, 69, 84, 217, 219, 238, 243–244, 246, 248, 255, 262, 264, 266, 269, 272, 325, 337, 347, 351, 372
- Committee for the Promotion of Law and Order, 241
 - General Hospital, 272, 376
- Post and Telecommunications Corporation (PTC), 350
- post office, 222, 225, 345
- poultry, 60, 64–65
- poverty, 27, 179
- Premiers Council, 208, 213, 210–212, 220, 242
- Prices Regulation Act*, 351
- primary schools, 131, 136–139
- Prime Minister and National Executive Council Act* (2002), 31
- prisons, 233–235, 249, 253
- escape from, 239, 244, 249
 - reform, 241
- Private Enterprise Ministry, 17. *See also* privatization
- privatization, 1, 6, 15–19, 34, 49, 177, 345–367
- Privatization Commission, 18, 359
 - Privatization Unit Trust, 359
- Program for Recovery and Development (PRD), 27, 29, 30
- Programme Management Unit (PMU), 13–14, 19
- Proposals on Constitutional Principles and Explanatory Notes*, 204
- protected marine area, 175
- provinces, 3, 4, 5, 6, 10, 15–17, 29, 32, 36, 83, 90, 97, 100, 104, 119–126, 128, 130, 140, 147–148, 165, 175, 177, 190, 203–208, 210–217, 220–223, 286, 292, 326, 337, 345
- provincial administrator, 120, 126, 215–216, 220, 223
 - Provincial and Local Level Service Monitoring Authority (PLLSMA), 220
 - council of women, 291
 - division of primary industry (DPI), 61, 67
 - drought relief committee, 334–336, 340
 - education advisors (PEAs), 146–147
 - executive council (PEC), 206, 216
 - governors, 3, 139, 215, 221, 334
 - governors conference, 220
 - Provincial Health Authorities Act*, 129
 - health board, 126–127, 216
 - high schools, 133, 136–137
 - law and order committee, 245
 - management team (PMT), 207, 225
 - offices of education, 146
 - Provincial Operating Account, 105

- Provincial Performance Improvement Initiative (PPII), 225
 secretaries, 206–207
 Provincial Services Cadetship, 225
 women’s officers, 287, 293
 Provincial Women’s Policy, 290
 public enterprises. *See* state-owned enterprises
 Public Expenditure Management (PEM), 29
 Public Expenditure Review and Rationalisation (PERR) program, 29, 32–33, 34
 Implementing Committee, 32
Public Finance (Management) Act, 216
Public Hospitals Act, 120, 125
 Public Investment Program (PIP), 209, 212, 285
 Public Offices Superannuation Fund, 354, 360
 Public Private Partnership Taskforce, 129
 public sector
 accountability, 6, 7, 9
 downsizing, 6, 14, 16. *See also* rightsizing
 growth, 11
 localization, 10
 reform, 1, 2, 5, 6, 9–10, 13, 15–21, 27–36
 training, 10, 11, 14, 19
 union, 31
 Public Sector Reform (PSR) program, 29
 Public Sector Reform Advisory Group (PSRAG), 31, 226
 Public Sector Reform Management Unit (PSRMU), 19, 31
 Public Sector Rightsising Working Group, 34
 Public Sector Workforce Development Initiative (PSWDI), 35
Public Service (Management) Act (2003), 33
 Public Service Program (PSP), 19
 Public Services Commission (PSC), 2, 11, 13, 18, 205, 207, 212, 237
 Pyakalyia, Dr Timothy, 371
 pyrethrum, 66. *See also* chemicals
 quarantine, 6
 Queensland, 99
 Criminal Code, 237
 Gas-to-Queensland Project, 77, 101
 Quest, 92
 Rabaul, 266, 347, 351
 volcano, 66, 333
 Ramu Agri-Industries, 64
 Ramu Nickel Project, 77, 80
 rape, 238, 243, 246
 Rapid Deployment Unit, 92, 94, 269. *See also* police
 RAPPAM review, 176
 Rarua, Mahuru Rarua, 138
 raskolism, 233, 238
 Rationalisation Task Force, 14
 Realist paradigm, 301. *See also* Idealist paradigm
 Reconstruction and Development Strategy, 50
 Red Cross, 336
 reforestation, 188–189, 197–198
 Regional Assistance Mission to the Solomon Islands (RAMSI), 274, 277
 Reid, Elizabeth, 372
 Reilly, Dr Quentin, 370
 Reinhardt, Denis, 93–94
Report on Central Provincial Government Relations, 204
 Research and Conservation Foundation, 176
 Resource Development and Allocation Process, 193
 Resource Management System (RMS), 13–14
 rice, 59, 63, 64, 68, 332, 335, 337–339. *See also* food
 PNG Rice Study, 63
 Rice and Grain Authority, 64
 Rice Industries, 338
 rightsizing, 33–34. *See also* downsizing
 Rigo District, 328, 331
 Rio Earth Summit. *See* World Summit on Environment and Development
 Rio Tinto Zinc (RTZ), 94–95, 354
 risk rating, 102
 roads, 51, 52, 169, 171, 225

- District Roads Improvement Program (DRIP), 225
- Rogers, Prof. Cyril, 133
- royalties, 96–97, 188, 210
- Royal PNG Constabulary (RPNGC). *See* police
- rubber, 63, 66, 300, 349
- Rural Action Program, 225
- rural health, 117, 119–120, 125, 216
- Rural Industries Council (RIC), 69
- sago, 63, 328
- sales tax, 51, 210. *See also* tax
- Salvation Army, 336, 372
- Sandaun Province, 290, 293
- Sandline Affair, 248, 269–270, 307
- Santo rebellion, 261
- school fee and trust account (SFTA) fee, 138–139
- school fee subsidy (SFS), 140, 142–143
- school infrastructure maintenance grant, 142
- Scoullar, Brian, 329–330
- Sea Park, 352
- secession, 10, 81, 212, 214, 303
- Second Pacific Islands Regiment, 271
- secondary schools, 131, 137, 139. *See also* education
- Secondary Schools Community Extension Project (SSCEP), 133
- Security for Development*, 246–247
- Sepik River, 328
- service delivery, 6, 10, 44, 60, 118, 136, 203, 223–224, 227, 256
- failure, 4, 5, 15, 29, 35, 222
- Service to Others*, 270
- Settlers' Association, 69
- Seventh Day Adventist Church, 372
- sexual assault, 238. *See also* rape
- Siaguru committee, 212
- Siaguru, Anthony, 212, 311
- Simbu Land Use Project, 331
- Simbu Province, 288, 336–337
- Singapore, 92, 104, 263, 355
- Singirok, Brigadier General Jerry, 267, 269–271
- Sirinumu, 325
- Sitapai, Ted, 333
- Skate, Sir Bill, 27, 375
- government, 17, 19, 34, 68, 100–101, 220, 248, 270–271, 291, 326, 358, 360
- slush funds, 213. *See also* corruption
- Smallholder Coffee Growers Associations, 69
- smuggling, 268. *See also* customs
- Societe–General Surveillance (SGS), 195, 196
- Soi, Tessie, 376
- soil erosion, 189
- Solomon Sea, 176
- Solomon Islands, 265, 276–277, 307, 309, 315
- Somare, Michael, 9–10, 21, 30, 36, 41, 93, 212, 214–215, 274, 283, 290
- government, 7, 27, 30, 43, 44, 45, 78, 80, 86, 224, 243, 265, 291, 295, 348, 353, 361, 364
- South Pacific Applied Geoscience Commission, 317
- South Pacific Bureau for Economic Co-operation (SPEC), 310
- South Pacific Commission, 288, 303
- South Pacific Conference, 303, 309
- South Pacific Forum Fisheries Agency, 317
- South Pacific Regional Peace Keeping Force (SPRPKF), 299
- Southern Highlands Province, 86, 89, 209, 210, 216, 221, 223–224, 263, 274, 276, 328, 330
- Southern Oscillation Index (SOI), 325, 333.
- See also* ENSO, La Niña
- Spain, 263
- Special Forces, 263, 270. *See also* PNGDF
- special mining lease (SML), 88, 354
- Special Operations Group, 270
- Special Purpose Authorities, 218
- Spencer Report, 248
- Spender, Percy, 188
- spices, 66
- squatter settlements, 52
- STABEX, 61
- Stack, Karl, 246
- Standard and Poors, 102
- state of emergency, 224, 243–244, 248, 264, 274

- State-owned enterprises (SOE), 15, 49–50
- STD (sexually transmitted disease), 238, 371. *See also* AIDS
- Stettin Bay, 346
 Stettin Bay Lumber, 347
- stock Exchange, 360
- Stockholm Convention, 172
- Strategic Directions for 1996–1998, 170
- Strategic Plan for Supporting Public Sector Reform in PNG 2003–2007*, 28–30
- Strategic Policy Institute (Australia), 118
- Strengthening Conservation Capacity within PNG, 176
- Stretim Nau Bilong Tumora*, 167
- Structural Reform Program (SRP), 18
- Suckling, Robert, 371
- sugar, 60, 64–65
- Supreme Court, 207, 241, 248, 255, 318
- sustainable development, 165, 166, 176, 219
 National Sustainable Development Strategy, 167–169, 179
 Sustainable Development Policy, 105, 167–169
 Sustainable Planning Framework, 105
- sweet potato, 327, 329, 331, 333
- Tabua, Dr Tompkins, 371
- Tabubil, 349
- tailings, 83, 90
- Taiwan, 309, 314
- Tambul, 333
- Tanggung gas field, 101
- Taranupi, Muki, 272
- Tari, 328
- Taurama Barracks, 263
- tax, 76, 79–83, 89, 102, 107, 210, 219, 347, 349–350
 concessions, 82
 credit, 96–97, 100
 GST, 50–51, 219, 221
 head tax, 218
 income, 92
 Income Tax Act, 89
 log export tax, 196–197
 sales tax, 51, 210
- tea, 66
- teachers, 347
- Teaching Service (Amendment) Act*, 136
- Teck, Lim How, 362
- Telefomin, 83
- telephone, 235, 348
- Telikom PNG, 346, 361, 364
- Temu, Dr Puka, 374, 375
- terrorism, 233, 253, 268, 274
- tertiary education, 136, 137
- The Inter-Group Fighting Act*, 241
- The Role of Government in Development*, 349
- timber. *See also* forestry
 Timber Authority (TA), 188
 harvesting, 190
 rights purchase (TRP), 188, 190
- Togolo, Mel, 354
- Tokiel, Dame Rosa, 291
- Tololo, Alkan, 132, 135
- Top Management Team (TMT), 145
- Torato, Paul, 331
- ToRobert Report, 12
- Torres Strait, 99
 Torres Strait Treaty, 307
- town planning, 167, 218
- trade, policy, 47–48, 51, 358
- transfer pricing, 190–191
- Transitional Training Unit (TTU), 14
- Treaty of Amity and Co-operation in South-East Asia, 315
- Treaty of Mutual Response, Friendship and Co-operation*, 315–316, 307
- tribal fighting, 238, 241, 329
- Tropical Forest Action Plan, 194
- Truce Monitoring Group, 299
- tuberculosis, 122, 129, 370
- typhoid, 122
- Uganda, 374
- unemployment, 46, 47
- unions, 48
- United Nations (UN), 131, 284, 307
 UNICEF, 288
 Convention on the Elimination of Discrimination Against Women (CEDAW), 289–290, 294
 Development Fund for Women (UNIFEM), 287, 292
 UNESCO, 135

- Food and Agriculture Organization (FAO), 62, 170
- general assembly, 310
- High Commission for Refugees, 299
- Initiative on Opportunity and Participation, 313
- International Year of Women, 281
- Joint United Nations Program on AIDS (UNAIDS), 370, 374, 377
- Millenium Declaration, 30
- Millenium Development Goals, 168, 179
- observer mission in Bougainville (UNOMB), 299, 313–314
- peacekeeping, 275–277
- Political Office in Bougainville, PNG (UNPOB), 313
- Population Fund (UNFPA), 287
- trust territories, 303
- Development Programme (UNDP), 19, 168–169, 175, 372, 374
- Environment Programme (UNEP), 172
- University, 177
- World Food Programme (UNWFP), 331
- Universal Basic Education (UBE), 143–144
- universal primary education, 132, 134–135
- Universal Primary Education (UPE), 143
- Universalism, 301, 308–312
- universities, 131, 178–179
 - Columbia University, 168
 - University of Goroka, 176
 - University of PNG (UPNG), 132–133, 167, 169, 176, 289, 293–294, 371
 - University of Woollongong, 317
- Upper Lai Valley, 328
- USA, 263, 302, 317
- USAID , 371, 373
 - Fisheries Program, 288
- user pays* principle, 136, 138, 140
- vagrancy, 246
 - Vagrancy Act*, 243
- value-added tax (VAT), 48, 50–51, 210.
 - See also* GST
- vanilla, 71
- Vanimo, 264
- Vanuatu, 199, 261, 275, 277
- vegetables, 59
- Vietnam, 315
- Village Directory, 333
- Village Services Programme, 213, 226
- Voluntary Release Scheme, 34
- Voluntary Research Scheme, 272
- voting
 - first–past–the–post, 18
 - limited–preferential voting (LPV), 18
- Voutas, Tony, 283
- Vulupindi, John, 273
- Waddell, Eric, 329–330
- wages, indexed, 48–49
- Waigani, 36, 216, 335
 - Waigani Seminar, 133, 167–168
- Wallis, John, 329
- ward committees, 242
- Ward, Tim, 371
- waste management, 168
- water, 52, 57, 333
 - sewerage, 52, 345
 - discharge, 171
 - planning, 167
 - quality, 172
 - Water Resources Act*, 166, 170
 - supply, 219
- watersheds, 189
- Wau, 328
- Weiss, Jakob, 352, 357, 360, 362
- welfare, 282
- Wenge, Luther, 255
- West New Britain Province, 57, 66, 187, 271, 357
- West Papua, 270
- Western and Central Pacific Tuna Commission*, 317
- Western Highlands Province, 270–271, 288, 336, 376
- Western Province, 84, 90, 98, 104, 196, 210, 219, 275, 328
 - Capacity Building Project, 104–105
- Westminster model, 206
- Wewak, 51, 273–274, 277, 328
- White Australia Policy, 305
- White Paper on Agriculture, 63
- whole-of-government, 199, 254

- wildlife management, 175
- Wingti, Paias, 93–94, 353
 government, 86–87, 93, 98, 212–215,
 247–248, 289, 352–355, 356, 359
- Wohlt, Paul, 331
- women, 1, 3, 69, 70, 137–138, 206, 214,
 233, 238, 251, 265, 271, 281–295
 community women’s organizers (CWO),
 286, 287, 290, 293
 Fourth World Conference on Women,
 289
 Gender Unit, 285
 Mobilization of Women Through
 Communication, 287
 National Commission for Women
 (NCW), 285–287, 290, 295
 *National Council of Women
 Incorporation Act*, 291
 National Women’s Coordinating
 Committee (NWCC), 287
 National Women’s Development
 Programme (NWDP), 287–290, 292–
 293
 National Women’s Policy, 287–290
 provincial women’s officer, 293
 Office of the Status of Women (OSW),
 289
 Provincial Women’s Policy, 290
 Women in Development (WID), 283–
 286
 Women in Politics, 286
 Women-in-Agriculture Development
 Program, 69
 Women’s Division, 282, 285
 Women’s Resource Directory, 287
- World Bank, 1, 2, 5, 12, 13, 14, 17, 21, 27,
 32, 33–34, 41, 43, 44, 47, 78, 82–84,
 99, 101, 103, 105, 131, 136, 175, 194–
 195, 299–300, 330, 336, 347, 356, 359,
 363, 372
 Economic Recovery Plan, 195
 Forest Management and Planning
 Project, 194
 Forestry and Conservation Project,
 195, 199
 Governance Promotion Adjustment
 Loan (GPAL), 19
 Land Mobilization Project, 195
 SAP, 352
 structural adjustment loan, 6, 15, 16,
 102, 195, 355
 Structural Reform Programme, 196,
 197
- World Health Organization (WHO), 371,
 374
 Global Program on AIDS (GPA), 369–
 370, 374
- World Summit on Environment and
 Development, 167
- World Summit on Sustainable
 Development (Rio + 10), 169
- World Wide Fund for Nature (WWF),
 175–176
- Yawari, Governor Hami, 224
- Yonki, 335
- youth, 251
 literacy, 144
 management team, 242
- Yumi Wankain*, 167
- Zambia, 346
- Zeipi, Perry, 98
- Zorn, Steve, 283